



South Yorkshire and Bassetlaw Accountable Care System

The Hospital Services Review

Presentation to the JHOSC

29 January 2018



Outline

- Aims and objectives of the review
- Services in scope and developing options
- Public and clinical engagement
- Next steps

Aims and objectives of the review



Aims and objectives of the review

- **Define and agree a set of criteria** for what constitutes ‘Sustainable Hospital Services’ for each Place and for South Yorkshire and Bassetlaw, North Derbyshire and Mid Yorkshire
- **Identify any services** (or parts of services) **that are unsustainable**, short, medium and long-term including tertiary services delivered within and beyond the STP
- **Put forward future service delivery model** or models which will deliver sustainable hospital services
- **Consider what the future role of a District General Hospital** is in the context of the aspirations outlined in the South Yorkshire and Bassetlaw Sustainability and Transformation Plan (STP) and emergent models of sustainable service provision



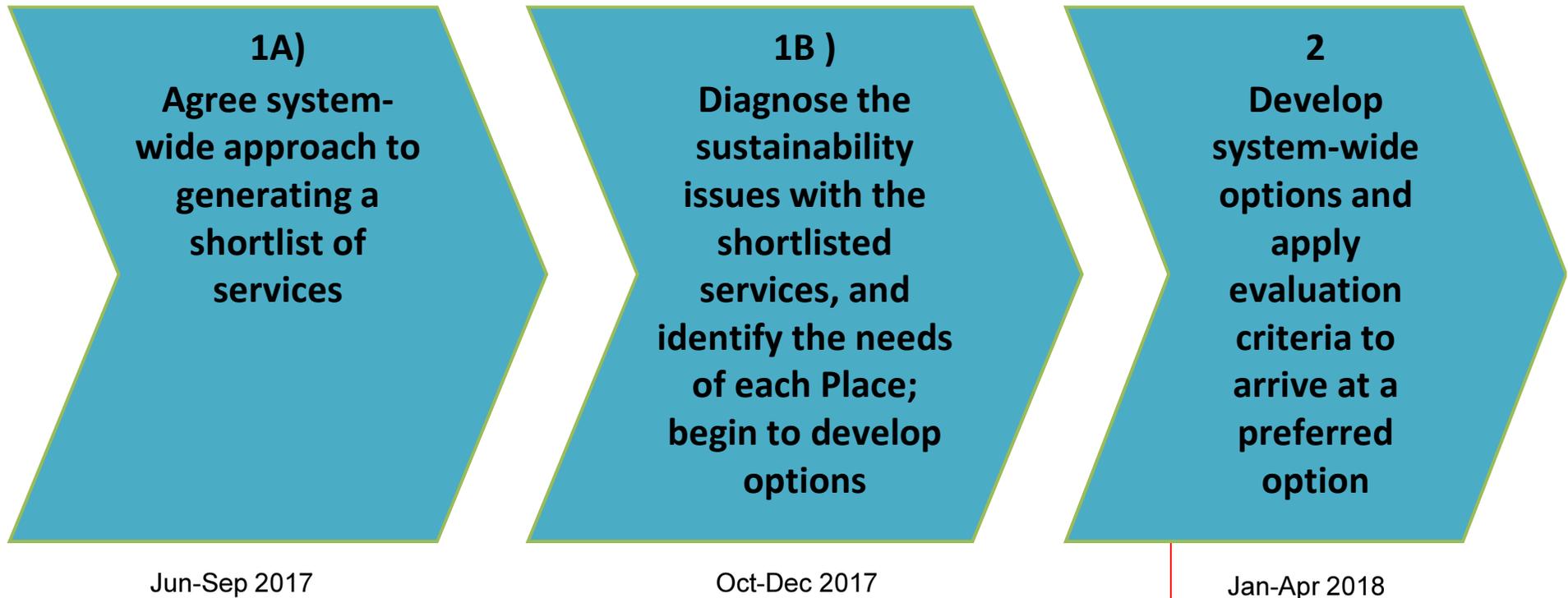
Definition of sustainability

A sustainable service...

- sees and treats **enough patients** to operate a safe and efficient service
- has an **appropriate workforce** to meet staffing needs
- has **interdependent clinical services** in place and in reach to operate core services safely and effectively
- is likely to be deliverable within the **resource envelope** that is likely to be available



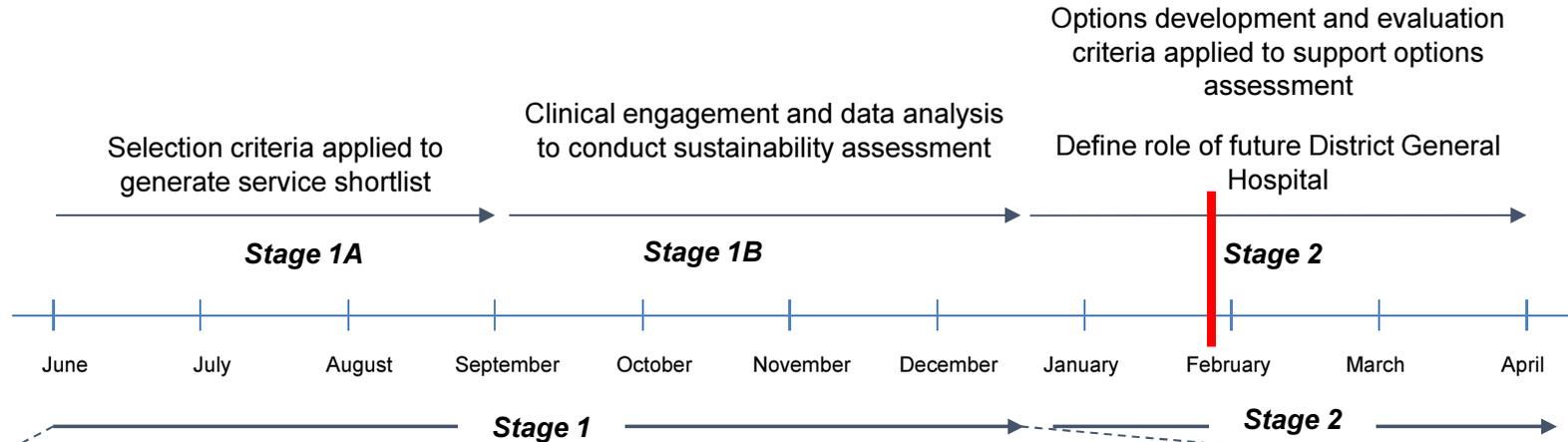
Process



We are here



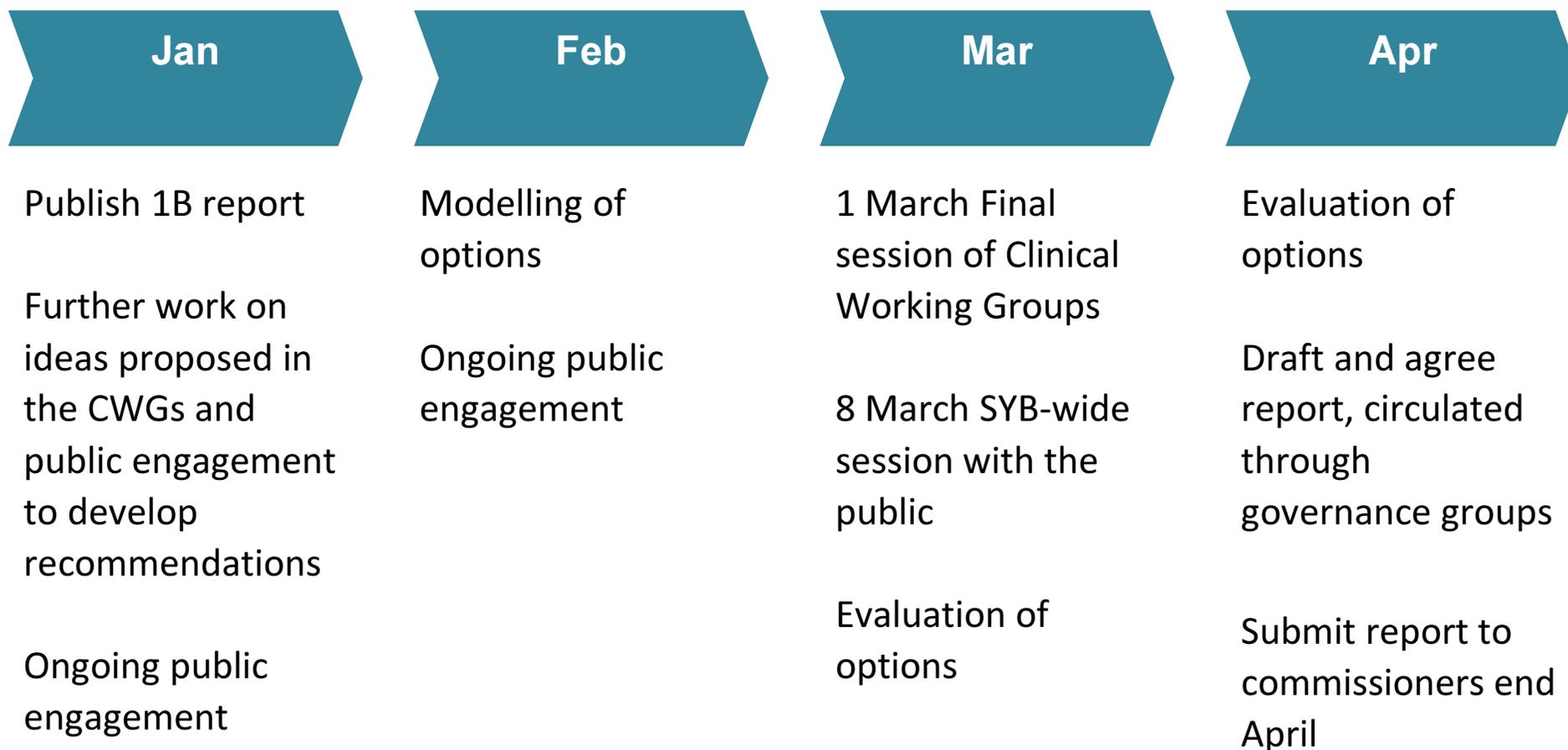
Progress so far



July	August	September	October	November	December
<ul style="list-style-type: none"> ✓ Agreed approach to sustainability review 	<ul style="list-style-type: none"> ✓ Delivered interim analysis on the shortlist of services ✓ Held large public engagement event to review the scope and approach of the review 	<ul style="list-style-type: none"> ✓ Drafted the Stage 1A report on the shortlist of 5 services 	<ul style="list-style-type: none"> ✓ Published the Stage 1A report on the shortlist of 5 services ✓ Launched the public survey for the Hospital Services Review ✓ Agreed evaluation criteria to assess future changes to clinical services 	<ul style="list-style-type: none"> ✓ Completed all 15 Clinical Working Groups across 5 services 	<ul style="list-style-type: none"> ✓ Drafted Stage 1B sustainability report on the challenges facing the 5 shortlisted services ✓ Held large public engagement event to understand the sustainability challenges with services across SYB

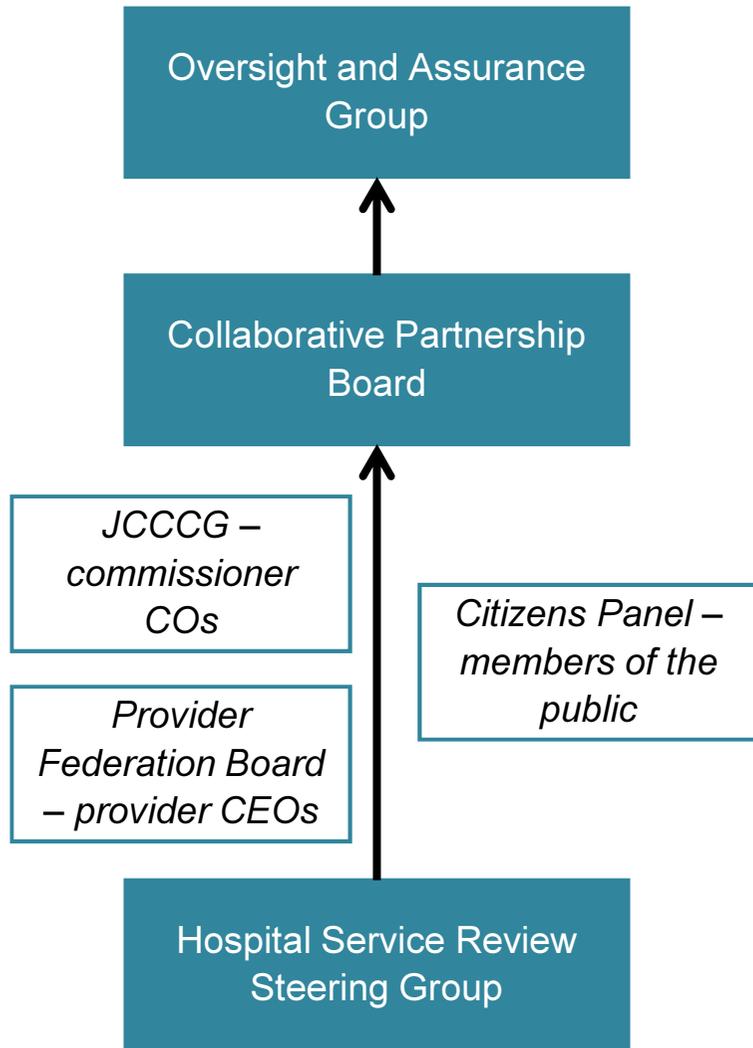


The timeline over the next few months is as follows



The briefing paper that members of the JHOSC have received asks that the JHOSC continue to meet in order to discuss the services included within the Hospital Services Review going forward.

Governance structure



- commissioned the Review and will receive its reports and recommendations
- *Membership = Trust Chairs; HWB Board Chairs; CCG Clinical Chairs; lay members*
- Has oversight of the report and feeds into it.
- *Membership = Trust CEOs; local authority representatives; CCG AOs; lay members; NHSE and NHSI*
- JCCG and the Provider Federation Board are not formally part of the governance but allow AOs and trust CEOs to feed into the Review each month. JCCCG will ultimately decide which of the Review’s recommendations to take forward.
- The Citizens Panel provides their views and insights
- Chaired by Professor Chris Welsh (Independent Review Director) and acts as the day-to-day advisory board for the Review
- *Membership = acute provider Medical Directors and other senior leads, YAS, CCG leads*

Services in scope, and Clinical Working Groups



The Review is focusing on the following services:

- The services identified are those which:
 - Are facing significant difficulties with workforce and / or quality of care
 - Have a significant number of interdependencies: setting these services on a more sustainable footing will significantly help to improve the service as a whole
 - Have a significant impact on the service as a whole

- Urgent and Emergency Care
- Maternity
- Care of the Acutely Ill Child
- Gastroenterology and Endoscopy
- Stroke

We will also look at a very high level at some elective (non-emergency) services

The services chosen focus largely on the emergency, 24/7 services. The review team anticipate that the review will consider how elective services might be located across the system in order to improve quality and support any proposals in these services



Within this the Review is likely to have the following key themes:

Transforming care

- 1) **Workforce:** how Trusts can best work together to train and support their staff
- 2) **Delivering the same standards of care:** how Trusts can work together to ensure that patients receive the same standard of care wherever they are
- 3) **Innovation:** how we draw on new technologies to support the delivery of care

Configuring services

- 4) **The 5 core services:** how the services can best be configured and delivered across the 5 key services
- 5) **Non-emergency services:** ways to improve the quality of non-emergency services

Supporting organisations

- 6) **Supporting trusts to work together:** what organisational structures could support collaboration between trusts

Clinical engagement



Clinician engagement through 5 Clinical Working Groups

Workshop 1:

“What are the issues and the root causes of those issues?”

Mid Oct 2017

Workshop 2:

How have other places solved these problems?
What ideas should we explore?

Early Nov

Workshop 3:

Do these ideas go far enough?
What would need to change to make them happen?

Late Nov / early Dec

Workshop 4

How do the options developed so far perform against our evaluation criteria?

March 2018

The Overarching Strategic Group pulls together the conclusions from across the five Clinical Working Groups

Public engagement



We are engaging with the public on the same issues as we are engaging with clinicians

Public engagement methods

- 3 SYB-wide events open to anyone (August, December, March)
- Face to face sessions open to residents in Barnsley, Bassetlaw, Doncaster, Rotherham
- Focus groups with seldom heard groups across the footprint
- Session with young people
- Online survey across the health economy
- Telephone survey of 1,000 people across the footprint to mirror demographic makeup of South Yorkshire and Bassetlaw
- Stands in receptions of some hospitals: Sheffield Children's Hospital, Chesterfield, Rotherham so far
- Information distributed through Healthwatches etc

Issues

- Feedback on problems with services now and public priorities for service change
- Feedback on priorities for evaluation criteria
- Feedback on emerging directions for the Review
- [In March] Applying evaluation criteria to potential models

Thank you